



The Council of Independent Colleges

President-Board Relations Workshop

**January 7, 2025
San Antonio, Texas**

Note: We will be discussing bylaws and shared governance, so please review your documents beforehand or have them with you for reference.

Pre-reading:

1. Julie Peterson and Laurie Fenlason. 2023. Getting the President-Board Relationship Right. Inside Higher Education <https://www.insidehighered.com/opinion/career-advice/2023/11/17/10-key-steps-presidents-should-take-good-board-relations-opinion>
2. Steven C. Bahls. 2023. Transforming Shared Governance Into an Engine for Agility. Trusteeship 31 (3). <https://agb.org/trusteeship-article/transforming-shared-governance-into-an-engine-for-agility/>

Outcomes:

1. A clearer and more in-depth understanding of best practices in board practice and shared governance, and how governance and practice at your college compares;
2. A plan for building, mentoring and retaining an effective board;
3. An introduction to board-related challenges you may face and how those have been addressed by other college presidents; and
4. A shared appreciation for the unique governance opportunities and challenges in private colleges and universities.

Agenda

10:30-10:40 a.m.	Welcome <i>Anne Houtman, President emeritus, Earlham College</i>
10:40-11:40 a.m.	Bylaws and Shared Governance <i>Paul Pribbenow, President, Augsburg University</i>
11:40 a.m.-12:40 p.m.	Building and Guiding an Effective Board <i>Jorge Gonzalez, President, Kalamazoo College</i>
12:40-1:10 p.m.	Lunch

1:10-2:10 p.m.

Contentious Topics and Challenges

Melanie Humphreys, President, King's University

2:10-3:00 p.m.

Questions from the Floor

Anne Houtman moderating

3:00-3:30 p.m.

Closing Remarks: Opportunities

Anne Houtman moderating